Best Practices for Transportation Demand Management - Washington University Medical Center

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**Part I – Introduction**

**TRANSPORTATION DEMAND MANAGEMENT INTRODUCTION**

The Washington University Medical Center (WUMC) offers its community multiple transportation options to, from and on campus. Currently, forty-seven percent of the School of Medicine community use transportation other than single-occupancy vehicles. WUMC has a suite of activities to maintain or expand that rate and ensure the Medical Center community is satisfied with the quality and safety of campus transportation options.

There are city and county-wide security challenges that inhibit the alternative transportation goals of the campus. WUMC advocates for changing the system so only paid riders can board trains. While still an honor system, WUMC will work with its campus community to educate users on personal safety and resources available.

**BACKGROUND**

In 2015, the WUMC Roundtable commissioned a comprehensive traffic and mobility study to assess short, mid and long-term growth projections across the district. Recommendations included a plan for a comprehensive street network, transportation, and demand management policies to increase alternative mode use and a schedule for revisiting progress in the future.

In 2017, the Transportation and Parking Committee was established to study parking functionality and capacity, vehicular circulation and impact to adjacent streets, pedestrian and bicycle circulation, safety measures, landscaping features, stormwater requirements,
planning-level utility needs, and cost impact. The committee calculated the excess
street/traffic capacity that will occur on the campus through 2027.

In 2019, the 2015 Mobility Study completed a study update, and the results validated all
mobility findings in 2015.

Washington University School of Medicine (WUSM)

Part II - Transportation Demand Management Efforts

BICYCLES AND SUPPORT SHOWER FACILITIES

In the previous three years, campus bicycle parking spaces have been increased by nearly
two thirds to 477 spaces. Ninety percent of these are well-used during the workweek. Nine
campus buildings have shower and locker facilities for cyclists to utilize, and the campus has
set a standard for shower facilities and bicycle storage in all new facilities on campus.

ELECTRIC VEHICLES

The School of Medicine works hard to optimize electric vehicle charging capacity as demand
requires and infrastructure allows. We will continue to educate community members on fuel-
efficiency and electric vehicle options.

There are currently twenty two electric vehicle charging stations in the Clayton Garage and
two charging stations in the Metro Garage. As we plan for future garage builds, we make
sure to add electric vehicle parking options into the design process.

CAR POOLS

WUSM encourages car sharing, van, and carpool use. Registered carpoolers are issued
garage specific access cards or lot specific permits when registered for carpooling and are
automatically signed up for the Ridefinders’ Guaranteed Ride Home Program.

The Ridefinders’ Guaranteed Ride Home program pays for 100% up to $125 of a carpoolers
cab ride home in case of an emergency. Carpoolers can use this program for unscheduled
overtime, sudden illness or emergency, early daycare/school/work release, or unanticipated absence of driver or vehicle.

In addition to program offerings, the School of Medicine will make efforts to communicate to its community about the availability and advantages of these programs.

**ENTERPRISE CARSHARE**

Washington University partners with Car Share, the car-sharing program from Enterprise Rent-A-Car, to bring the convenience of car-sharing to the University community.

Car sharing is when members of a community share a fleet of vehicles. In the Washington University Car Share program, members may rent vehicles by the hour from many dedicated spaces across campus. Car Share vehicles are located at the 4510 McKinley Lot (Lot F) on the Medical Campus. Every member of the WashU community over the age of 18 is eligible to apply for Car Share membership.

The university is currently exploring additional ridesharing opportunities.

**METRO PASSES**

In conjunction with Metro St. Louis, the region’s public transportation agency, the U-Pass program provides Metro passes for full-time students, benefits-eligible faculty and staff, and full-time employees of basic service contractors to unlimited access to the St. Louis metropolitan region on public transit. The U-Pass is valid on the MetroLink light-rail system, Call-A-Ride Paratransit service, and Metro buses. Three bus routes are specifically designed to connect the WashU community with nearby residential and shopping areas. Faculty, staff, and students who use the U-Pass as the primary mode of transportation to and from campus may enroll in the Occasional Parking Program. Annually, WUSM distributes approximately 8,000 U-Passes.

**SHOWERS & LOCKER ROOM PROGRAM**

Alternative transportation commuters on campus also have unlimited access to the Shower & Locker Room Program. The program aims to support individuals who need to use a shower
facility after commuting to work, whether they use public transportation, ride their bicycle, or walk to campus. There are currently nine buildings included in the Shower Program, all of which have dedicated shower facilities for employees to use: Clinical Science Research Building, McDonnell Pediatrics Research Building, Biotechnology Center, Couch Biomedical Research Building, 4444 Forest Park, Spencer T. Olin Residence Hall, Mid Campus Center, Northwest Tower, and Taylor Avenue Building.

The purpose of this program is to actively manage these shower spaces to ensure staff, faculty, and student access and satisfaction. Many of the spaces will be under badge access, so only registered program users and other employees can gain entry. To register for the shower/locker room program, you can fill out the form here. If you have any questions or comments, you can contact the Shower Program Coordinator, Alicia Hubert.

**PILOT STIPEND INCENTIVE**

We are currently in the planning process for a spring 2020 pilot, which will establish a sustainability stipend incentive for individuals who currently pay for parking and who park in one of the three school employee garages. This pilot will offer those employees who forfeit their permits and commit to the use of an alternative mode of transportation a monthly stipend for $100 for an initial period of twelve months during the pilot study year. This amount will be rolled into the base pay of participants and will remain as long as they remain a sustainable commuter (non-parker). This pilot will run for twelve months with the goal of a 20% participation rate from solicited staff. If successful, the school will consider expanding the program to additional groups. This incentive is to promote our sustainability goals and reduce the number of single-occupancy vehicles on campus.

**NEIGHBORHOOD SHUTTLES**

WUSM operates and finances an after-hours shuttle service for the neighborhoods adjacent to campus. We regularly assess the use, appeal, and cost of this program to optimize it.

To facilitate community members’ safe and secure evening travels to residences near the Washington University School of Medicine, the Operations & Facilities Management Department offers the Afterhours Neighborhood Shuttle Program (ANSP). The ANSP is being
managed by WUSM Protective Services and serves WUSM community members 5:00 p.m. to 12:30 a.m. each Monday through Friday evening/night.

ANSP shuttles depart from Olin Circle and also from the 4444 Forest Park Avenue Building approximately every 30 minutes beginning at 5:00 p.m. with the last shuttle leaving at 12:30 a.m.

Washington University students, employees, postdocs, and BJH residents are all eligible to enjoy this service. Neighborhoods served by the program include the Central West End, Forest Park Southeast/The Grove, DeBaliviere Place, Skinker DeBaliviere, Kings Oak, and Cheltenham.

REMOTE & DISCOUNTED OFF-CAMPUS PARKING

Starting October 1, 2019, a new remote surface parking lot opened at 1234 S. Kingshighway with a reduced parking rate of $40/month for School of Medicine faculty, staff, and students. This parking option will have a shuttle service running from 5 a.m. – 7 p.m. Monday through Friday from the Kingshighway parking lot to the Mid Campus Center (MCC) bus depot.

TELECOMMUTING

While in general, the University believes that patients, students, and constituents can best work when Washington University employees are physically at work, it also recognizes flexible work arrangements such as telecommuting can be an important part of meeting departmental and university needs. Any such formal arrangement must be defined in writing before the start of the assignment and signed by the employee and the department.

Part III – Washington University School of Medicine Sustainability & Education

SUSTAINABILITY

Reducing the number of single-occupancy vehicles traveling to and from campus also serves the purpose of reducing our cumulative greenhouse gas emissions, improving local air quality, and limiting the impacts on our environment. By promoting and educating about
alternative transportation, the OFMD Sustainability Coordinator is actively pursuing the WUSM sustainable transportation goals, which are in alignment with the goals of the Transportation & Parking Committee.

To promote safe bicycle commuting, the Sustainability Coordinator arranges at least four free bike tune-up events for WUMC community members each year, funded by OFMD. The events take place in Hope Plaza, and an outside vendor provides free bike tune-ups and minor repairs for 25 bikes during the 3-hour time frame. During 2019, 5 bike tune-ups were held, totaling 125 individual bike tune-ups.

Occasional educational opportunities provide information to WUMC faculty, staff, and students about alternative transportation options. In September 2019, OFMD hosted a two-tiered event focused on electric vehicles – a seminar about the current technology and a test drive event. With ongoing electrical grid improvements in the St. Louis region, electric vehicles continue to be the cleaner transportation choice compared to traditional combustion engine cars.

Small behavior changes are recommended and include: using the metro or shuttle systems to travel between campuses during the workday, switching your workday so commuting takes place during non-peak hours, and using active modes of transportation at any time it is convenient.

Part IV – Washington University School of Medicine Transportation & Parking Future Plans

4370 Duncan Research Building Parking

The 4370 Duncan Research building will also have an attached parking garage to serve WUSM’s building occupants. This garage will feature Electric Vehicle charging stations, unreserved, and ADA parking options. After its opening, this will add over 1,400 net new parking spaces to the campus inventory. (Scheduled for fall 2023 opening).
Barnes-Jewish Hospital (BJH) Transportation Demand Management Efforts

**METRO PASSES**

Offered to BJC, BJH, and St. Louis Children’s Hospital (SLCH) employees on campus, the Metro pass program has two different levels. The first level is a reduced fare Metro pass program sold to any BJC employee on campus at a reduced rate. This program is partially subsidized by the hospital.

The second level is a full subsidized Metro pass program and has been in existence for a year and a half. In this program, BJC employees who earn an hourly income that falls below a certain threshold have the opportunity to receive a free Metro pass in exchange for giving up their assigned parking space on campus.

Between these two programs, BJC is assisting over 1000 employees per month with obtaining public transportation at a reduced or free rate.

**ELECTRIC VEHICLES**

BJC offers charging stations for electric vehicles in the Laclede Garage and on the BJC Commons surface parking lot available to BJC employees.